

# Stock & Storage An Underestimated Risk?

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14 September

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## CHALLENGES FOR THE MARINE CARGO BUSINESS



# Focus on stock & storage



Source: Munich Re, Andreas Siebert, 2007

## Marine & Property: Analogies?

- Yes, we are all agreed that in Marine everything is different!
- However: on second thoughts Marine Cargo insurance includes several coverage elements that have a clear overlap with Property business
- Pure storage in transit covers have changed to
  - extended warehousing (static storage)
  - stock throughput related storage
  - logistics related storage (allocation & distribution)



## RECENT LOSS EXAMPLES



- Location: New Zealand, Tamahere
- Warehouse: Coolstore owned by local specialist operator
- Type: EPS coolstore; refrigerant: LNG
- Cargo interest: Cheese
- Cause of loss: fire, lasted 7 days
- Casualty: 1 fireman killed, 7 injured in the initial explosion of the refrigerant
- Insured losses: property damage: 3 m USD; “cargo” damage: 23 m USD
- Special cover feature: Cheese was in store for up to 2 years as it matured - all the while covered under the cargo policy!

- Location of loss: Australia
- Cargo interest: groceries and other content
- Cause of loss: hailstorm broke the roof - roof with asbestos
- Problem: Entire contents of the warehouse have been condemned (no one is able to guarantee any of the contents are not contaminated by asbestos)
- Casualty: no
- Insured losses: property damage: 2 m USD; destroyed stock: 54 m USD
- Special cover feature: Property policy, but cover was also broked as a marine cargo risk, generating keen interest among the Cargo underwriting community.

- Location of loss: Chile
- Cargo interest: sensitive technical products in warehouse
- Cause of loss: Earthquake (27<sup>th</sup> of February, 2010) and secondary effects
- Casualty: no
- Insured losses: property damage: low; destroyed stock: total loss
- Special feature: although the warehouse “survived” the disastrous earthquake, the pallets failed and the value goods have been destroyed!



# Earthquake and Tsunami, Feb. 2010 in Chile



# Talcahuano: Typical tsunami loss





# Talcahuano: Typical earthquake/tsunami loss



# Talcahuano: Typical warehouse loss





# Content is highly vulnerable to earthquakes



Source: Munich Re, Andreas Siebert, 2007



## Germany - Vehicle Storage depot

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- Location of loss: Germany, Emden
- Cause of loss: Hailstorm (22<sup>nd</sup> of June, 2008)
- Cargo interest: vehicles
- Casualty: no
- Insured losses: destroyed stock: 35.000 cars, approx. 108 m USD
- Special feature: typical “unexpected” accumulation loss in a low hailstorm hazard area!

# Marine Accumulation Scenarios

## High exposures in harbours (car storage areas)





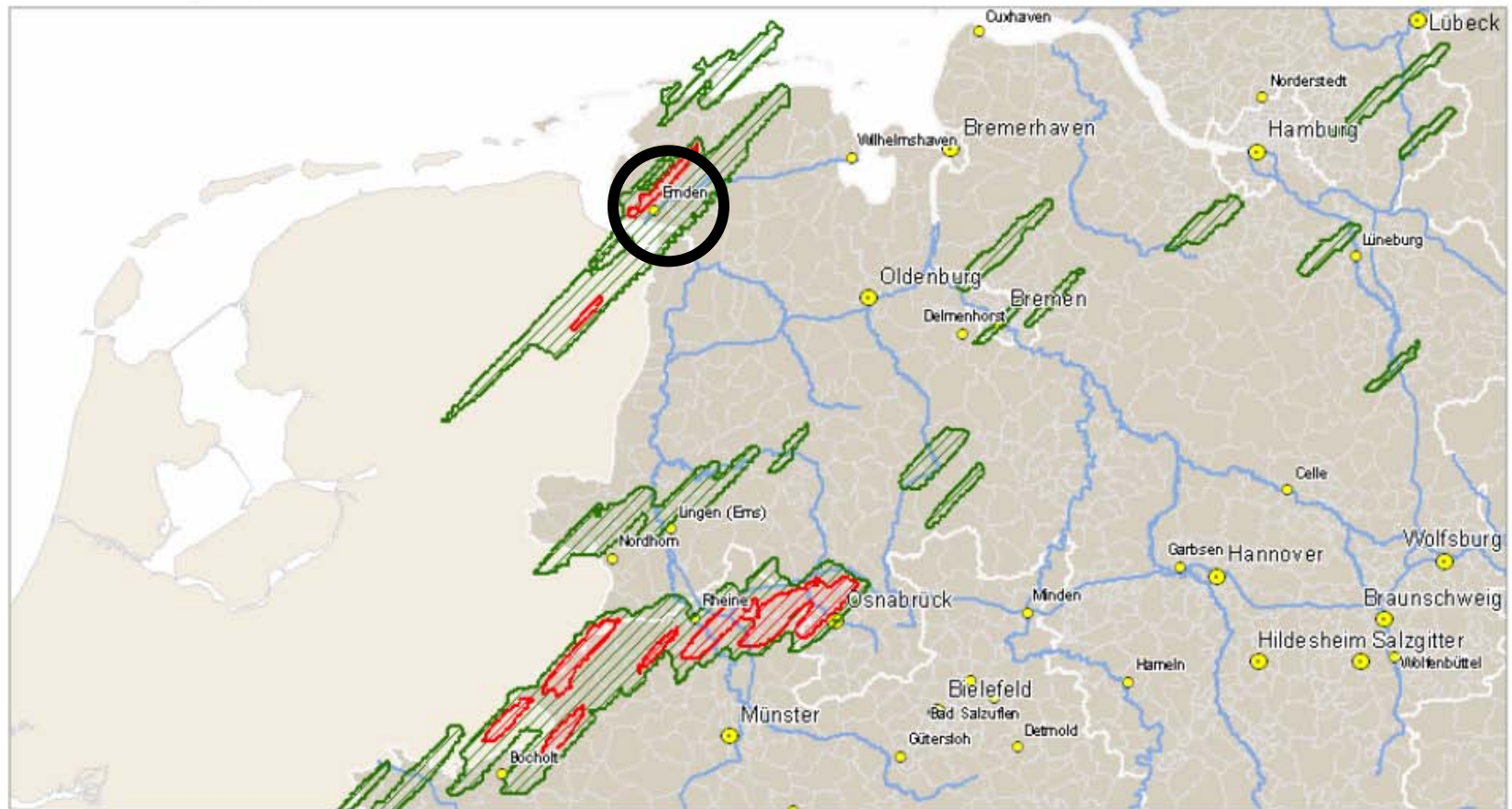


# Emden – Meteorological situation in June 2008

## CATLossEstimation Service

Printed on July 02, 2008

- Stadt
- Kleinstadt
- Fluss
-  Hail stones with size up to 20mm
-  Hail stones with size up to 45mm



# Emden – Hailstorm loss (35.000 cars affected)



Sources: Munich Re

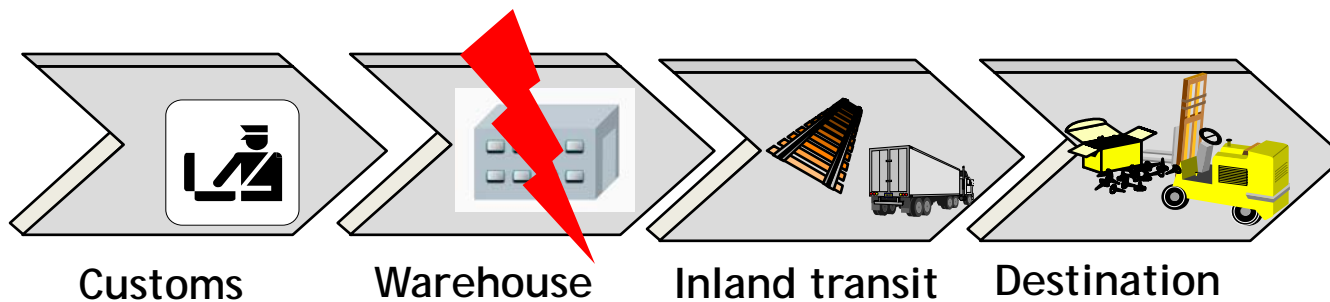
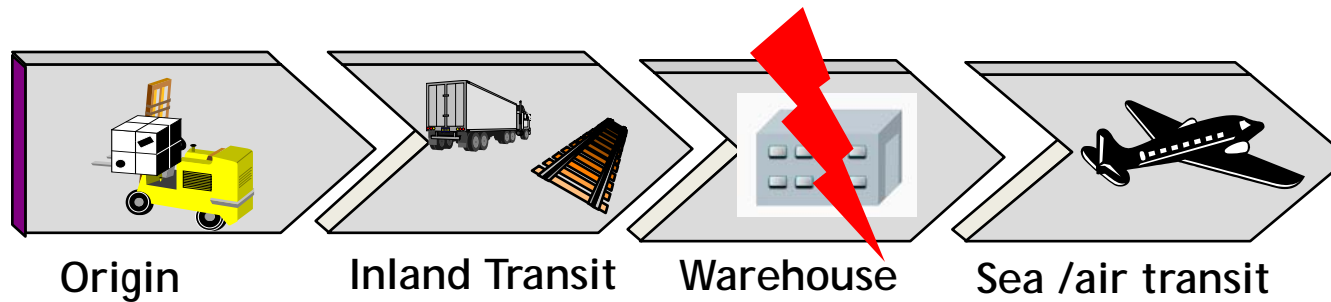


## LESSONS LEARNT



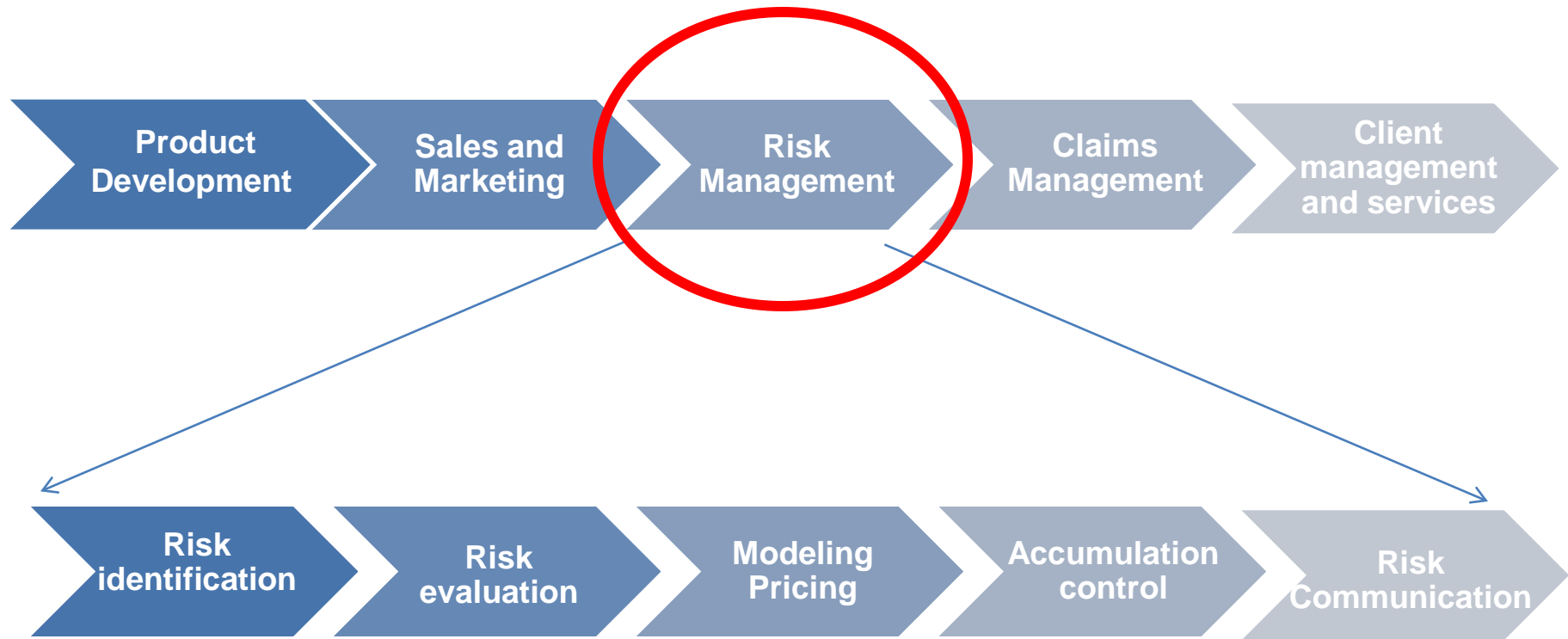


# Definition of the transit chain





# Value chain in the insurance industry

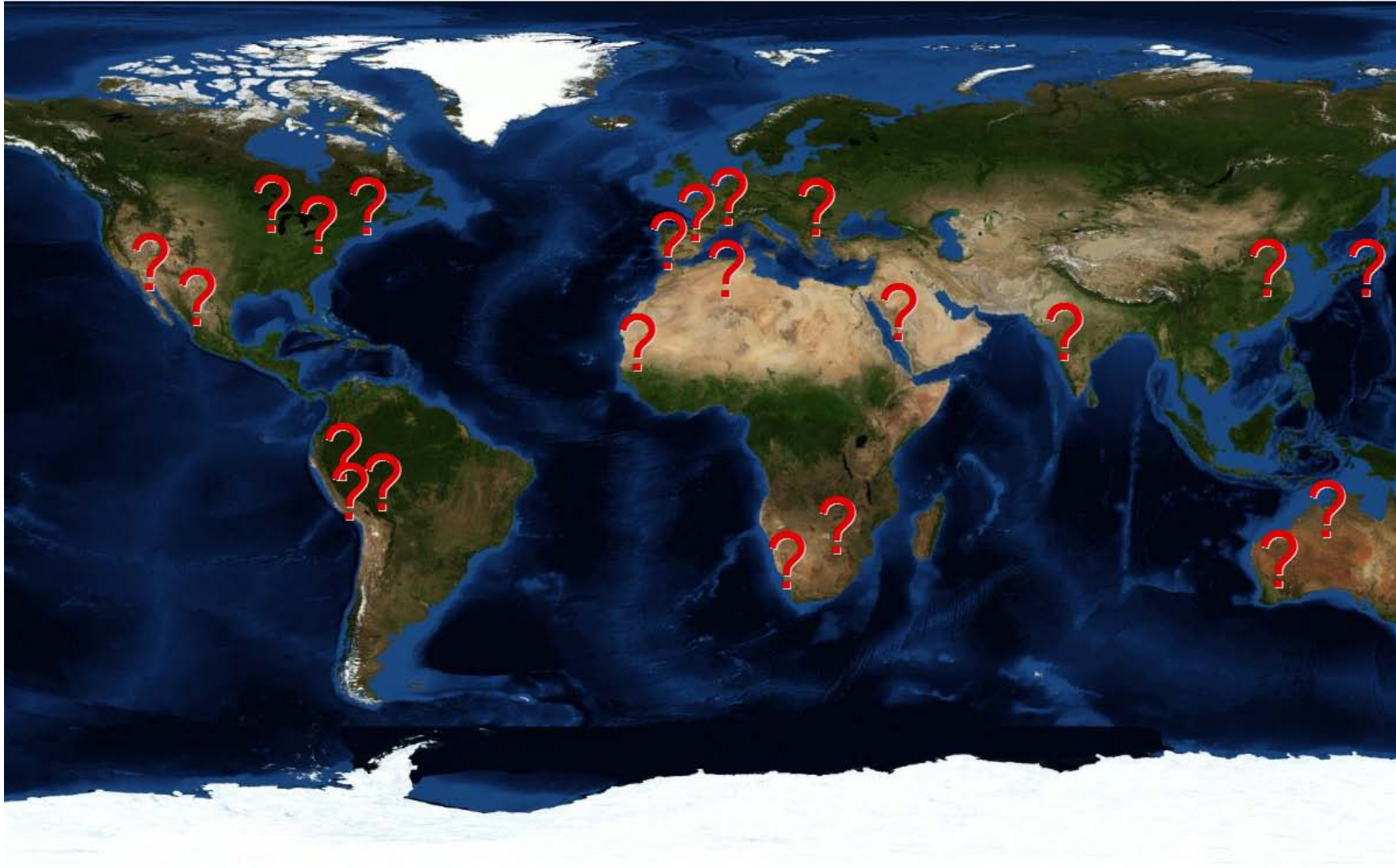


# Risk management process

## Comparison Property and Marine (Cargo)

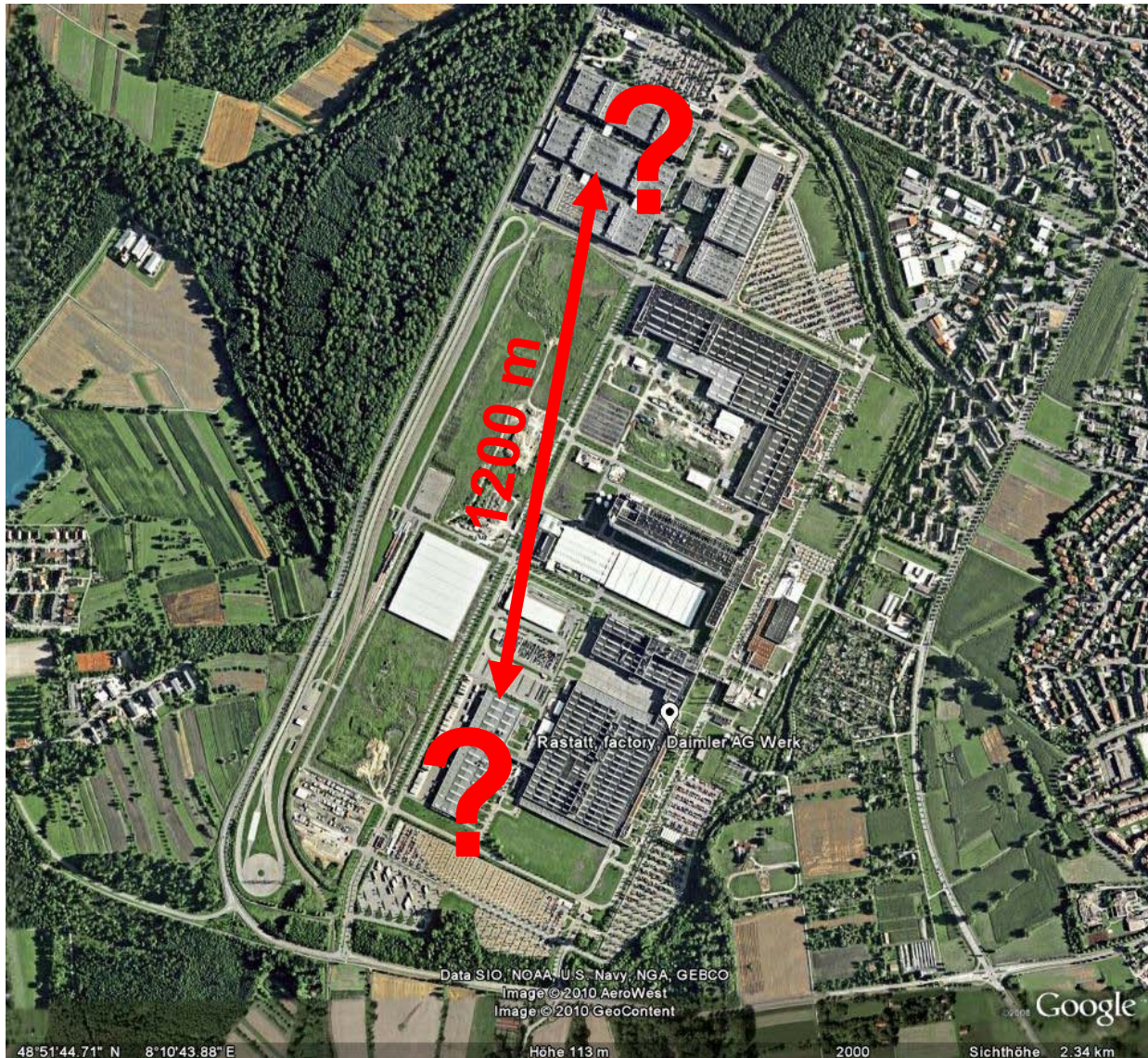
Risk management workflow		Property Buildings & Content	Marine Cargo Content	Marine Cargo Storage Buildings
→	Risk identification	Good ✓	Good ✓	Poor ✗
→	Risk evaluation	Good ✓	Good ✓	Insufficient ✗
→	Modelling	Sophisticated ✓	Poor ✗	Not possible ✗
→	Accumulation control	Good ✓	Where possible ?	Not done ✗
→	Pricing	Ok ✓	„Difficult“ ?	Difficult ?

# Unknown risk locations (global scale)





# Unknown risk locations (local scale)



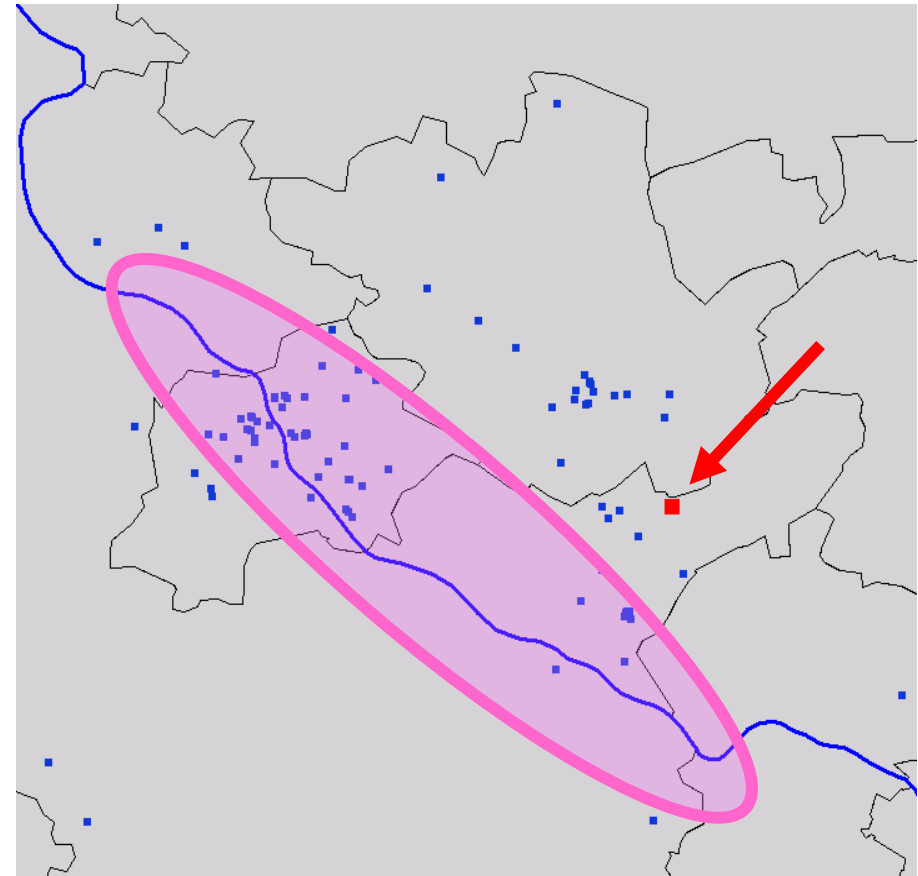
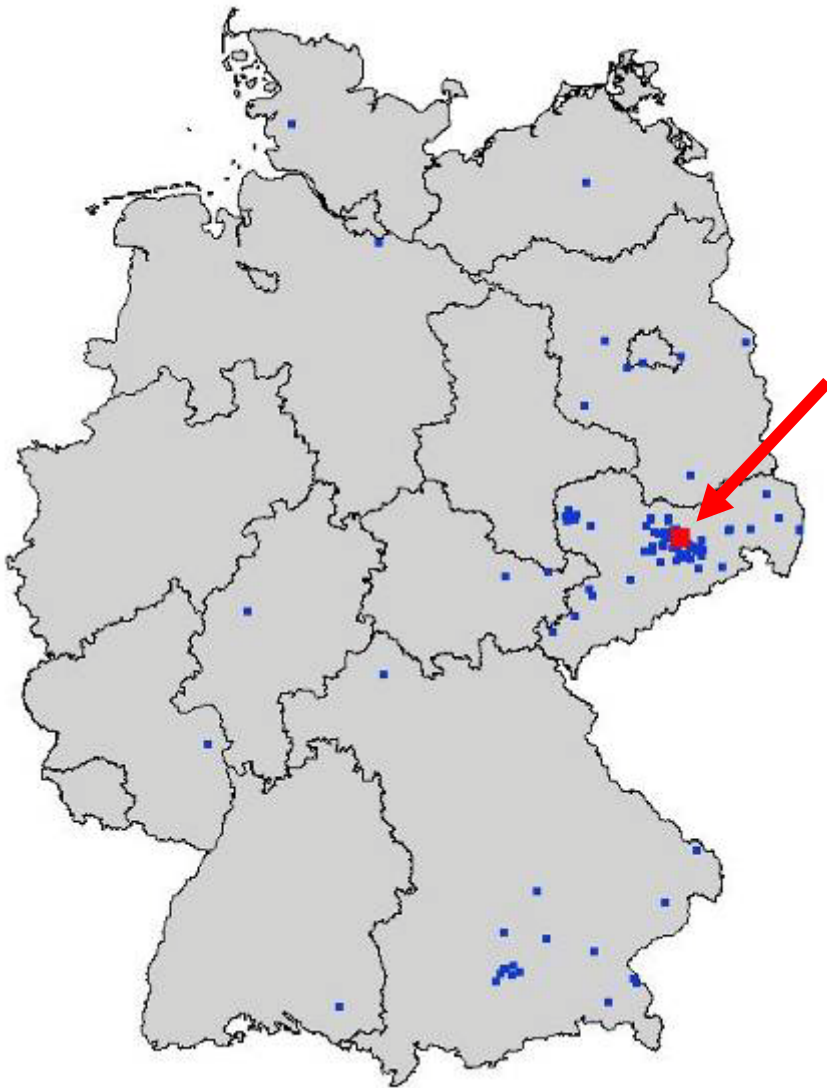


# Unknown accumulation

## One mailing address, but many locations

Aggregated

Single risks



# Unknown accumulation

## One warehouse, several addresses



- YES, Stock and storage risks are underestimated!
- Highly exposed to fire and natural perils
- Potential impact of warehouse quality often not sufficiently taken into account or even ignored
- What is often missing or to be improved in Marine Cargo risk management:
  - Systematic capturing of risk locations
  - Non-homogeneous data make risk assessment difficult or impossible
  - This leads to poor risk modelling and pricing capabilities
  - Unreliable accumulation control processes



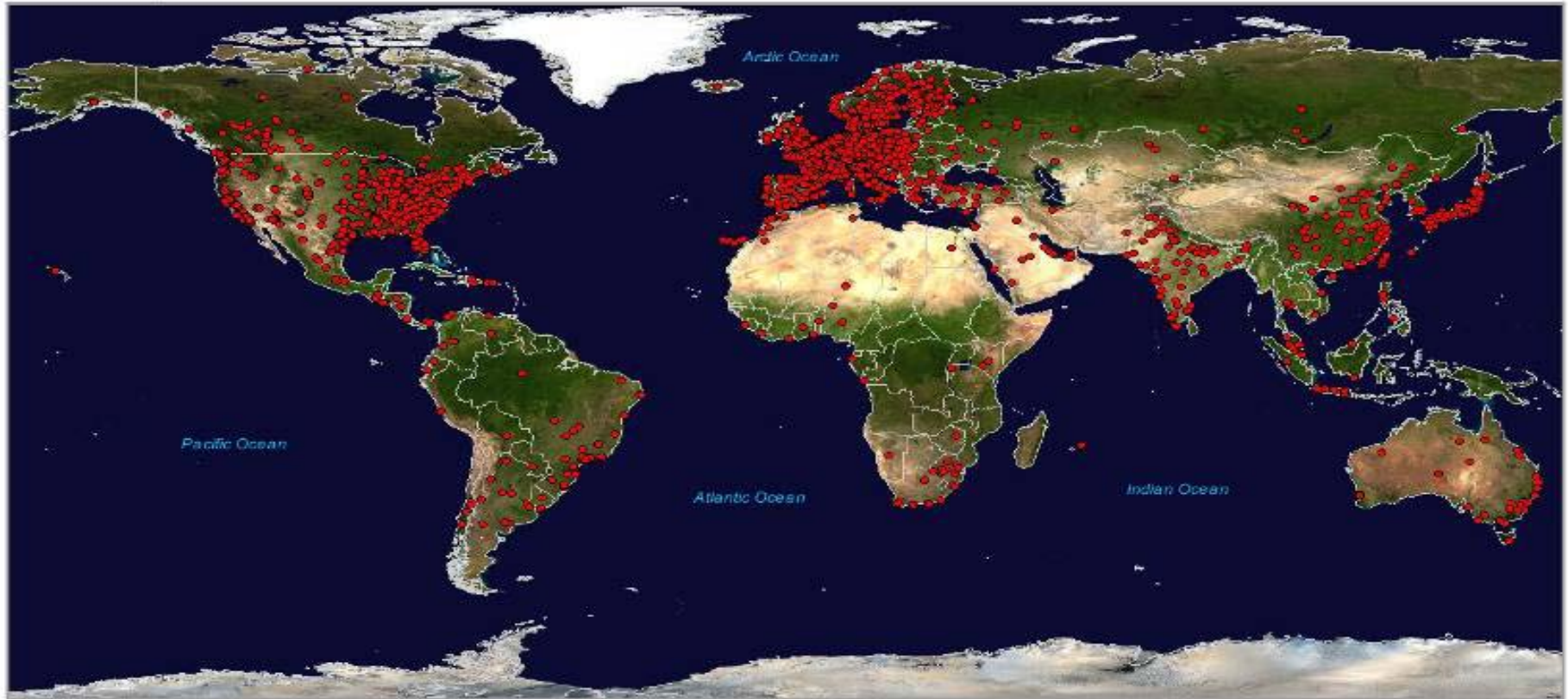
## CONSEQUENCES AND SOLUTIONS



# Requirements for risk modeling: geocoded risks

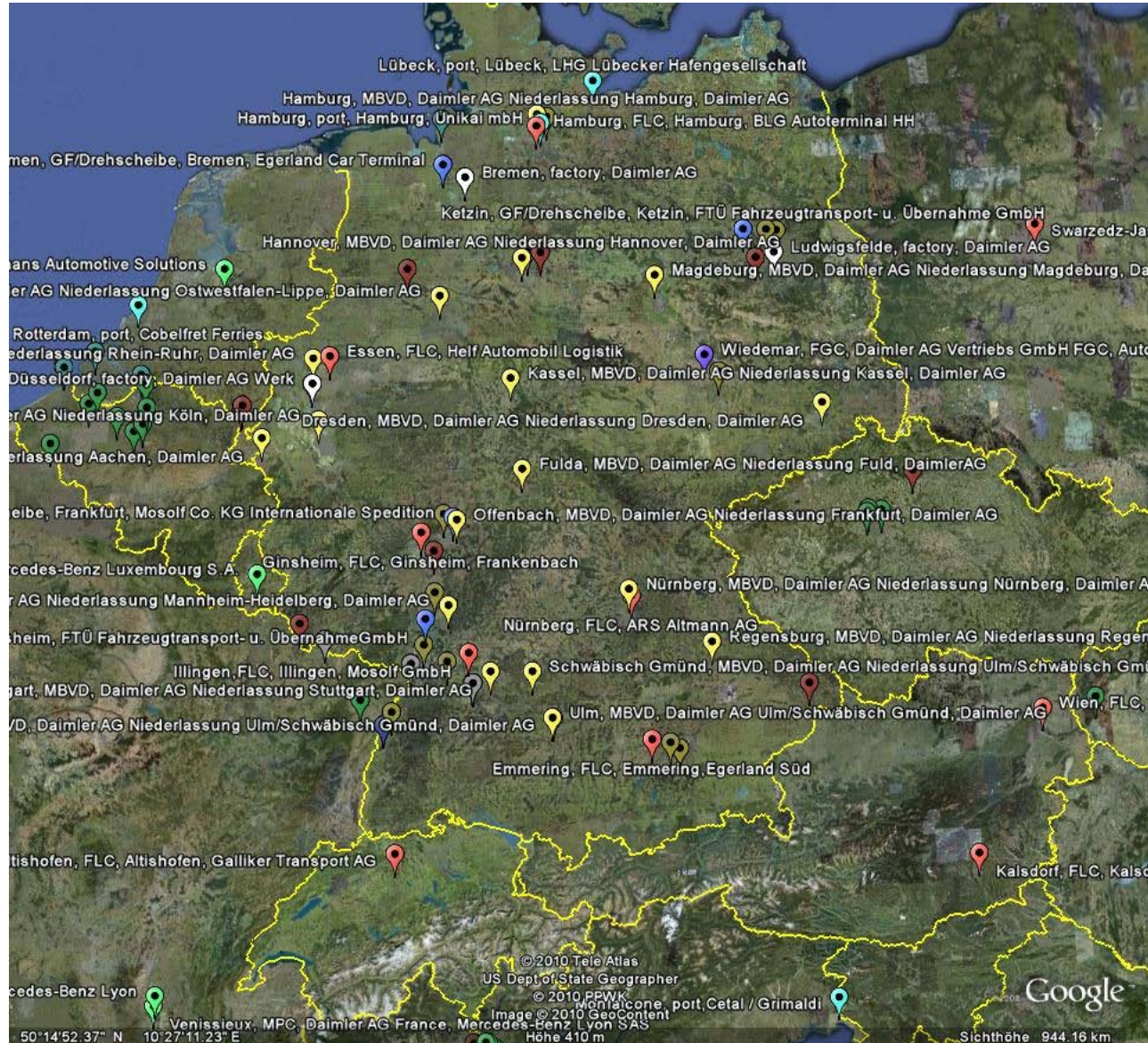
## MRGAP Service

Printed on Mer G2, 2607





# Risk locations are available! Ask for them!





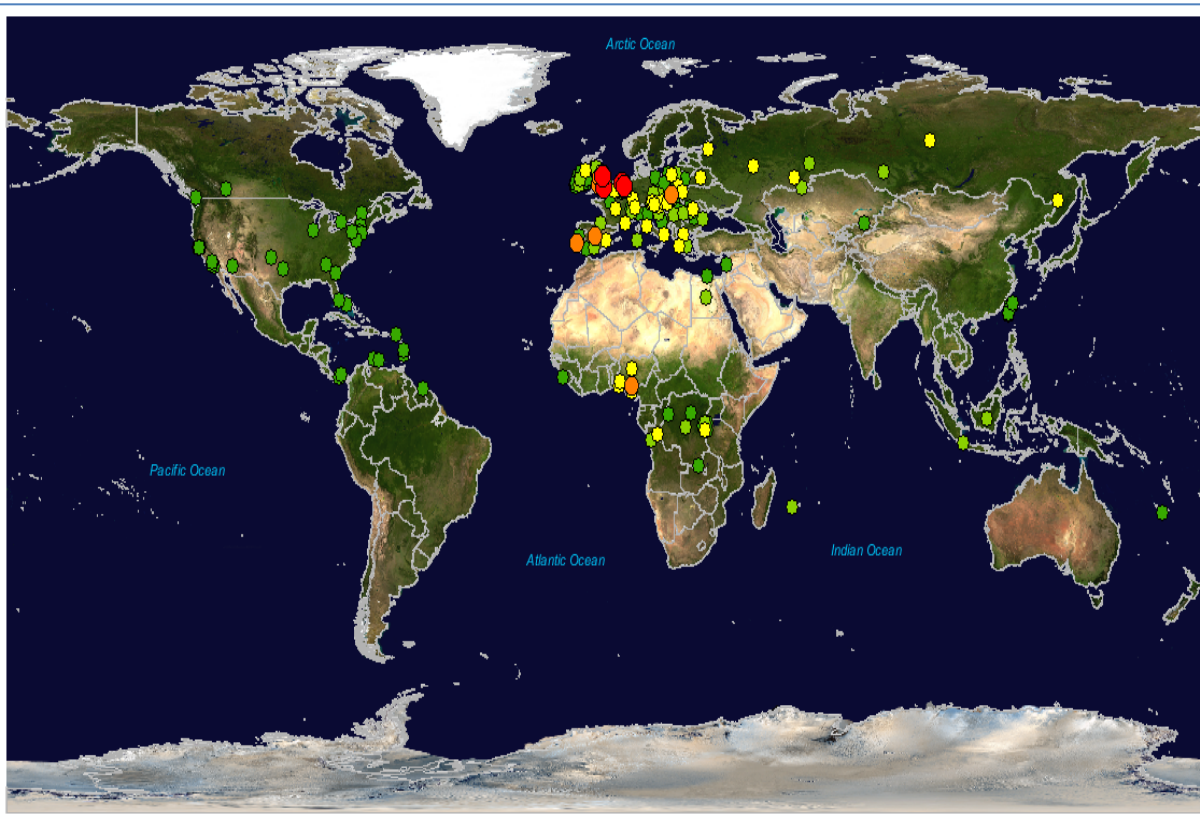
# Use all sources for a holistic risk assessment



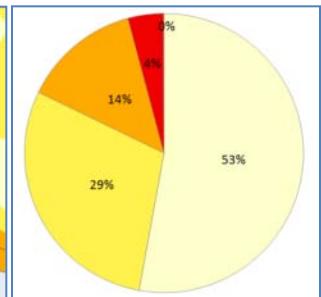
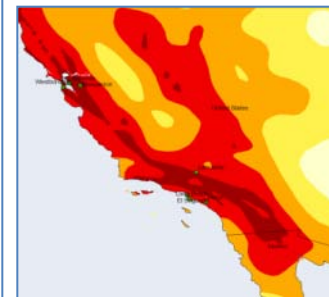
Source: Google Earth, 2010



# Geocoded risks allow a better risk assessment



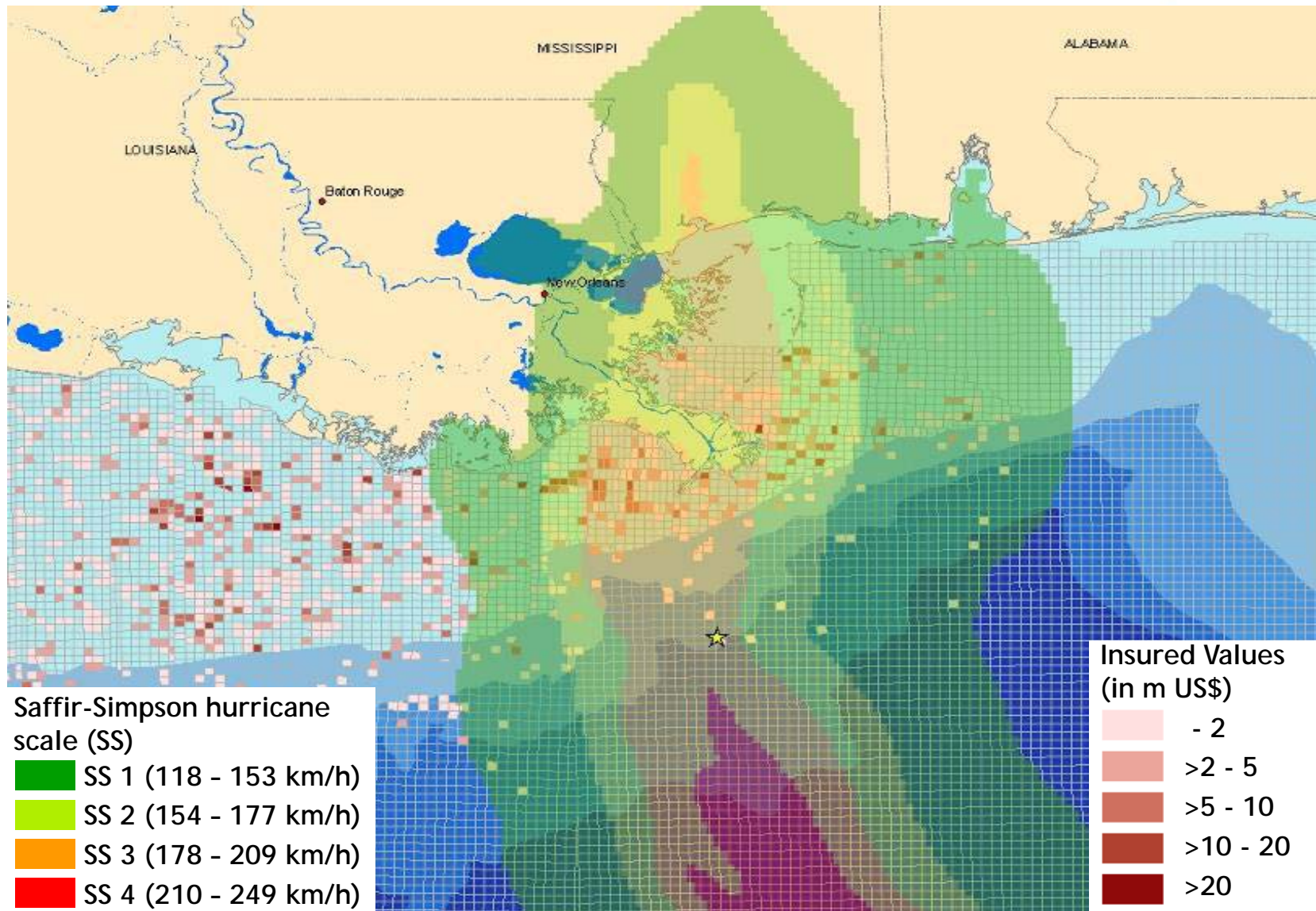
## Quantitative analysis of exposed risk locations



EQ	Locations	Sum PD TSI	Loading
Zone 0	120	7.163.044.720	0
Zone 1	70	3.970.989.382	50
Zone 2	43	1.849.545.546	100
Zone 3	17	556.629.741	500
Zone 4	4	7.922.628	1000
Sum	254	13.548.132.017	



# Geocoded risks allow a better risk modeling



- Talk to the insured, there is much more risk information available, than we expect
- Get broker to obtain relevant information
- Make use of free available data sources
- Have a 360° risk management view for a holistic risk assessment

You must occasionally act like a Property underwriter,  
to be a successful Marine underwriter!

# Thank you!

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14 September

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**Die GPS Koordinaten für das Hotel Helmhaus lauten:**

**47°22'08.29" N**

**8°32'39.26" E**

